

National Association of Branch Campus Administrators

12th Annual Conference



Quest for Distinction: Challenges and Opportunities

Hosted by Florida State University Panama City
April 15-17, 2009

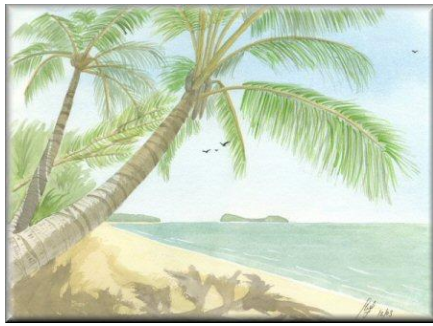
Conference Agenda

Wednesday, April 15, 2009

1:00 p m - 5:00 p m	Registration (The Resort Front Desk Lobby)
5:00 p m - 7:00 p m	Welcome Reception (The Palm Room)
6:00 p m	New Gulf Coast Choir Program
7:00 p m	Dinner on Your Own

Thursday, April 16, 2009

7:00 a m - 8:30 a m	Registration		
7:30 a m - 8:30 a m	Breakfast Buffet (Grand Palm Ballroom B)		
8:30 a m - 9:00 a m	Conference Welcome (Grand Palm Ballroom B) Gayle Oberst, Mayor Ken Shaw, NABCA President		
9:00 a m - 10:30 a m	Keynote Address: Key Concepts in Successful Fundraising Arthur Criscillis (Grand Palm Ballroom B)		
10:45 a m - 11:45 a m	Keynote Follow-up Arthur Criscillis Alexander Haas Martin & Partners (Grand Palm Ballroom D)	The New Jersey Coastal Community: Innovation to Integration Anita Voogt Brookdale Community College Allison Fitzpatrick Northern Monmouth Higher Education Center (Grand Palm Ballroom E)	Higher Education Needs a Bailout: Challenges and Opportunities David W. Williams University of Connecticut (Grand Palm Ballroom F)
12:00 p m - 1:00 p m	Lunch (Grand Palm Ballroom B)		
1:15 p m - 2:15 p m	Thinking Outside the Box... Doing More with Less Leigh Atkinson Ohio University Stephanie Burcham Ohio University (Grand Palm Ballroom D)	Definitions Profiles: An Update on the Work of the NABCA Research Committee Phyllis Bebko Florida Atlantic University (Grand Palm Ballroom E)	Transfer of Partnerships in Higher Education: Recruitment and Retention of Non-Traditional Students Darla Brown University of Arizona (Grand Palm Ballroom F)
2:15 p m - 2:30 p m	Refreshment Break		
2:30 p m - 3:30 p m	Partnerships Between Community Colleges and Universities George DePuy Florida State University Panama City Jim Kerley Gulf Coast Community College (Grand Palm Ballroom D)	Campus Safety and Security Donna Clevinger Mississippi State University Meridian Campus John McAlister Mississippi State University Meridian Campus (Grand Palm Ballroom E)	
6:00 p m - 8:00 p m	Luau (Bimini Pool Deck)		



Panama City Beach is known for its beautiful sugar white sand and emerald green waters, an abundance of water activities and many area attractions.

Friday, April 17, 2009

7:30 a m - 8:15 a m	Breakfast Buffet (Grand Palm Ballroom B)		
8:15 a m - 8:45 a m	NABCA Business Meeting (Grand Palm Ballroom B)		
8:45 a m - 9:30 a m	Travel to Florida State University Panama City		
9:30 a m - 11:00 a m	Keynote Address: The Power of Partnerships David Harrison (Lecture Hall A&B)		
11:15 a m - 12:15 p m	Keynote Follow-up David Harrison University of Central Florida (Lecture Hall A&B)	Branch Campus Leadership: Toward a Research Agenda joyce gillie gossom University of West Florida Emerald Coast (Room 209)	Connecting the Dots: Collaborating Campuses Heather Lelchook Aims Community College (Room 210)
12:15 p m - 1:30 p m	Lunch (Larson Bland Conference Center)		
1:45 p m - 2:45 p m	Momentum for Separate Accreditation in a "State of Constant Change" Rhonda Moraca University of South Florida (Room 210)	The Future is Now: How New Technologies and Business Models will Impact Branch Campuses Charlie Bird Ohio University (Room 211)	A Grand Quest: College for the Community Lisa Miller Grand Valley State University Lilly Anderson Grand Rapids Community College (Room 212)
3:00 p m - 4:00 p m	Partnerships Between Community Colleges and Universities George DePuy Florida State University Panama City Jim Kerley Gulf Coast Community College (Room 209)	Campus Safety and Security Donna Clevinger Mississippi State University Meridian Campus John McAlister Mississippi State University Meridian Campus (Room 210)	Hearing our Potential Students Voices- Stamats 2008 Adult Student Talk Research Brenda Harms Stamats, Inc. (Room 211)
4:00 p m	Farewell Refreshments		

Welcome to NABCA 2009!

Welcome to the 12th Annual National Association of Branch Campus Administrators Conference. In a state that has over 120 branch campuses involved in providing higher education learning, we at Florida State University Panama City along with our sister institutions welcome you to the Sunshine State.

NABCA is a very important organization as it brings together administrators, department chairs, and other campus leaders who are interested in making their branch campuses more successful. NABCA provides a forum for professional development, information sharing and dissemination, and the study of the management, teaching, and learning conditions on all higher education branch or regional campuses. Our program committee has identified strong keynote speakers as well as a variety of quality breakout sessions. I trust that you will enjoy the sessions and will learn aspects of branch campuses that you will be able to bring back to your institution.

In addition to the quality program, I hope you will create new friends. Personally, the friendships I have created within this organization I value highly as I am able to pick up the phone and communicate with them between conferences.

It has been a privilege for me to serve as your president. Enjoy the conference and the World's Most Beautiful Beaches!



Ken Shaw, Ed.D.
NABCA President

Conference Information

Name Badge

Wear your name badge at all times. Your name badge is your pass to all conference related activities.

Conference Evaluation

It is important to us that we hear from you. Your evaluation, comments, and suggestions assist in future conference planning. Please take the time to complete the conference evaluation form included in your welcome packet. If you misplace your evaluation form, please pick one up at the Registration Desk.

Transportation to Florida State University Panama City

Please meet in front of the conferencing center at 8:30 on Friday morning to travel by bus to Florida State University Panama City. The Keynote address will begin at 9:30 am in the Holley Academic Center, Lecture Hall A & B.

Registration Desk

If you have any questions or need additional information during the conference, please feel free to stop by the registration table located in the lobby of the Conferencing Center.



Arthur Criscillis

Arthur Criscillis, Ed.D. serves as a Partner of Alexander Haas Martin & Partners. He provides a wide range of results-oriented services to clients, including campaign direction and management, development assessment studies, campaign direction and management, development assessment studies and general consulting. He also specializes in training volunteers, academic leaders and staff for major gift solicitations.

Prior to joining AHM&P, Arthur led the advancement programs and garnered results for Purdue University College of Science, Rhodes College and Centre College. At Purdue, Arthur provided leadership for the College of Science in the University's \$1.3 billion Capital Campaign. He was Dean of Planning and Development at Rhodes College in Memphis, Tennessee where his leadership during the College's 150th Anniversary Campaign garnered \$152 million against its goal of \$120 million and increased its unrestricted annual fund from \$1.9 to \$2.9 million, with 50 percent alumni participation. He was instrumental in Rhodes' securing a \$35 million gift in April 2001-its largest ever.

At Centre College, Arthur was the chief advancement officer. He planned and directed the silent phase of a \$60 million campaign, securing \$42 million for a campaign that ultimately raised \$72 million. He also led the effort to increase leadership annual giving to the College which saw a 150 percent increase in two years. Alumni participation exceeded 60 percent in each of his years at Centre.

Consistently garnering highest accolades for his speaking, including the CASE crystal Apple Award, Arthur has chaired the CASE Conference on Major Gift Solicitation six times and the CASE Conference on Successful Annual Giving Strategies two times. He has also served as faculty for the CASE Summer Institute on Educational Fund Raising. Arthur has spoken at the Canadian Council for the Advancement of Education annual conference and the Canadian Association of Independent School Development Officers annual conference, as well as many CASE District conferences.

Arthur earned his doctoral degree in higher education from Vanderbilt University. He also holds the Master of Divinity degree from Southwestern Baptist Theological Seminary and earned his bachelor's degree from The University of the Cumberland.

Thursday Morning Keynote Address *"Key Concepts in Successful Fundraising"*

In this challenging economic environment, universities more than ever need to secure additional philanthropic support. Yet, the headwinds of the economy and the turbulence of the markets make securing that support more difficult. This keynote address will focus on the basic principles that must be followed to ensure success, with particular emphasis on the role of academic and administrative leaders.

Key Concepts in Successful Fundraising: Keynote Follow-up

- *Arthur Criscillis, Alexander Haas Martin & Partners*

Grand Palm Ballroom D

In this challenging economic environment, universities more than ever need to secure additional philanthropic support. Yet, the headwinds of the economy and the turbulence of the markets make securing that support more difficult. This session will continue the discussion that focuses on the basic principles that must be followed to ensure success, with particular emphasis on the role of academic and administrative leaders.

The New Jersey Coastal Communiversity: Innovation to Integration

- *Anita Voogt, Brookdale Community College*

- *Allison Fitzpatrick, Northern Monmouth Higher Education Center*

Grand Palm Ballroom E

Brookdale Community College, New Jersey's #1 Associate Degree College, is located in Monmouth County's coastal region. The 1998 Capacity Study by the New Jersey Higher Education Commission reported that serious deficiencies in access to public baccalaureate education in the coastal region were forcing local graduates to leave the State to further their education. Driven by its mission as a comprehensive community college committed to providing access to post-associate degree education, Brookdale responded to the challenge for increased access by creating the New Jersey Coastal Communiversity.

Higher Education Needs a Bailout: Challenges and Opportunities

- *David Williams, University of Connecticut*

Grand Palm Ballroom F

The financial challenges currently confronting the country as a result of the global economic downturn are being felt by universities and colleges across the country. This downturn is unlikely to be momentary and subsequent recovery may be lengthy. In mid-December, more than 40 higher-education leaders from across the country asked Congress to commit five percent of any economic stimulus program to the nation's colleges and universities. In this interactive session the presenter will share how the University of Connecticut is addressing the economic downturn through the "Costs, Operations, and Revenue Efficiencies" (CORE) plan and highlight budget challenges, opportunities and plans from institutions around the country.

Thinking Outside the Box... Doing More with Less

- Leigh Atkinson, Ohio University
- Stephanie Burcham, Ohio University

Grand Palm Ballroom D

In today's climate we need to identify things we can do to improve and support student retention creatively, with few resources. Thinking outside the box, multi-tasking and collaborating help to cover all the bases. This session will discuss those factors that impact retention on our regional campuses. The presenters will discuss strategies they have come up with to address some of them and a wish list of others we hope to accomplish. The presenters will discuss how they were able to address issues, support them financially, and how to sustain them.

Definitions & Profiles: An Update on the Work of the NABCA Research Committee

- Phyllis Bebko, Florida Atlantic University

Grand Palm Ballroom E

The new NABCA Research Committee will share the result of its efforts this year to: 1) develop and propose working definitions of key terms related to branch campuses, 2) build a profile of the NABCA membership by gathering data about participating administrators and the campuses they represent, and 3) begin to outline a possible NABCA research agenda for the future. Participants will be invited to give input to future research priorities.

Transfer Partnerships in Higher Education: Recruitment and Retention of Non-Traditional Students

- Darla Brown, University of Arizona

Grand Palm Ballroom F

The presentation contributes new knowledge about the importance of the transfer partnership, and confirms or challenges information from other research regarding the transfer partnership. It describes how university-community college partnerships function and suggests ways to improve them to benefit students. This presentation also discusses some of the obstacles many non-traditional students face, and possible solutions for resolving them through successful partnerships.

Round Table Presentations

Thursday April 16
2:30 pm-3:30 pm

Friday April 17
3:00 pm - 4:00 pm

Partnerships between Community Colleges and Universities

- *George DePuy, Florida State University Panama City*
- *Jim Kerley, Gulf Coast Community College*

Grand Palm Ballroom D, **Thursday**
Holley Academic Center 209, **Friday**

This session will begin by highlighting key components of how Florida State University Panama City and Gulf Coast Community College have teamed to create innovative ways to assist students in achieving a quality education. Their CONNECT! program will be showcased. The purposes of the CONNECT! program are to promote a seamless transition from the community college to the university; to promote student engagement in selecting and planning for a specific major; to improve student success and guard against the accumulation of excess hours; and to encourage student persistence toward degree completion. In addition to the CONNECT! program, how these institutions provide joint recruitment efforts and collaborate on contracts and grants will also be shared. The session will end with round-the-table dialogue about what others are doing on their campuses, questions and answers, and general sharing on this important topic of partnerships.



George DePuy, Dean
Florida State University Panama City



Jim Kerley, President
Gulf Coast Community College

Campus Safety and Security

- *Donna Clevinger, Mississippi State University Meridian Campus*
- *John McAlister, Mississippi State University Meridian Campus*

Grand Palm Ballroom E, **Thursday**
Holley Academic Center 210, **Friday**

For the first part of the session, the discussion will center on how Mississippi State University-Meridian Campus police officers have joined the university's newly organized Safety Committee and Crisis Action Team to provide a variety of measures to keep their campus and grounds safe and secure. Specifically, the discussion will concentrate on the equipment the officers use or hope to use, the training of the university's officers, faculty, staff and students through workshops, training sessions and drills; establishing relationships with local, state, and federal law enforcement agencies, Homeland Security, the local weather service, and the area Emergency Management Agency. The second part of this session engages audience participation in round-the-table discussion about campus safety and security issues and strategies at other institutions.



Donna Clevinger, Dean
Mississippi State University



John McAlister, Chief
Mississippi State University

David Harrison



David Harrison is Vice Provost for Regional Campuses at the University of Central Florida. In this role, Dave oversees all activities at 11 campus locations in 7 counties throughout Central Florida. He has worked closely with community college presidents and other higher education leaders to expand access to higher education to those who can't or don't wish to come to the Orlando campus of UCF. His work with the Central Florida Higher Education Consortium guarantees admission to graduates of partner community colleges, and more UCF degrees are now offered on community college campuses than ever before.

Prior to joining UCF, Dave was chief academic officer at Seminole Community College from 2000 to 2004. Before coming to Florida, he was Dean of Business Technologies at Sinclair Community College in Dayton, Ohio and was the founding Director of the Advanced Integrated Manufacturing (AIM) Center. Prior to entering higher education, Dave was a manager with Accenture (formerly Andersen Consulting) in Pittsburgh. He earned his Ph.D. from Ohio State University, his MBA from the Katz Graduate School of Business at the University of Pittsburgh, and his Bachelor of Chemical Engineering from the University of Dayton.

Friday Morning Keynote Address *"The Power of Partnerships"*

Successful partnerships can help all stakeholders achieve in collaboration what they could never achieve alone. In times of diminishing resources and community uncertainty, partnering can be an especially effective strategy. But partnerships are hard. Using examples from higher education and other fields, this keynote address will examine the benefits of strategic partnerships along with the difficulties of collaboration. What conditions are required for partnerships to be successful? These questions will be discussed, along with factors such as competition, trust, time pressures, and politics. Of particular importance to branch campus administrators is the need to develop deep internal partnerships within our institutions.

Branch Campus Leadership: Toward a Research Agenda

- *Joyce Gillie Gossom, University of West Florida Emerald Coast*

Room 209

This presentation/workshop is a “next step” in the ongoing process to identify and define branch campus evolution and move toward establishing a branch campus leadership curriculum. This session will continue to build upon the branch campus developmental stages and leadership characteristics matrix introduced at the 2008 Conference as it relates to other locations.

Connecting the Dots: Collaborating Campuses

- *Heather Lechhook, Aims Community College*

Room 210

This presentation will showcase the branch campuses of Aims Community College, the two additional sites that are in their planning stages and how each location is branding themselves for specific target populations, to not duplicate services, but yet provide an academically rigorous, comprehensive college experience for our service area. It will emphasize partnerships with area school districts, universities, county workforce (employment services), and business and industry members.

The Power of Partnerships: Keynote Follow-Up

- *David Harrison, University of Central Florida*

Lecture Hall A&B

This session will continue the discussion of how successful partnerships can help all stakeholders achieve in collaboration what they could never achieve alone. In times of diminishing resources and community uncertainty, partnering can be an especially effective strategy. But partnerships are hard. Using examples from higher education and other fields, this keynote address will examine the benefits of strategic partnerships along with the difficulties of collaboration.

Breakout Sessions

Friday April 17
1:45 pm-2:45 pm

Momentum for Separate Accreditation in a “State of Constant Change”

Room 210

- *Rhonda Moraca, University of South Florida*

USF Sarasota-Manatee is applying for separate accreditation to SACS while working with the main campus on restructuring into a “USF System.” Challenges and opportunities will be discussed as it relates to growing the campus enrollment, facilities, faculty and staff, the “USF System” and organizational change, change in leadership on the regional campus, state of the economy and declining campus resources, assessment and planning, and the external environment.

The Future is Now: How New Technologies and Business Models will Impact Branch Campuses

Room 211

- *Charlie Bird, Ohio University*

I’ve never thought of myself as a futurist, but I sense a train coming toward branch campuses. Changing demographics, adult learner preferences, new technologies, and even new business models are going to alter the competitive landscape. The impact on residential campuses may be quite different than the impact on branch campuses, and there very likely will be winners and losers. Branch campuses can do very well in the new order, but to thrive, they will need to reconsider long-held beliefs about recruiting, student services, course and program delivery, and partnerships.

A Grand Quest: College for the Community

Room 212

- *Lisa Miller, Grand Valley State University*
- *Lilly Anderson, Grand Rapids Community College*

This presentation will outline the process that the Grand Valley State University (GVSU) and Grand Rapids Community College (GRCC) branch campuses in Holland, Michigan followed to develop an Adult Degree Completion program in Liberal Studies. The two institutions collaborated to expand course offerings and degree opportunities for an initial target audience of 24-40 year-olds in a particular geographic area with some college coursework, but no degree completion. Together, GVSU and GRCC developed a seamless process in which students would be able to maximize their previously earned college credits by taking advantage of courses offered from both institutions to earn an interdisciplinary degree in Liberal Studies.

3:00 pm-4:00 pm

Hearing Our Potential Student Voices- Stamats 2008 Adult Student Talk Research

Room 211

- *Brenda Harms, Stamats, Inc.*

With the current national trends showing a downward projection in high school graduates in the majority of states across the country the branch campus, and the students it serves, will play an increasingly important role in higher education in the next 10 years. Being prepared in the highly competitive market to both attract and retain these students is becoming more and more crucial. Hearing from potential students who are planning to attend college but haven’t quite chosen is one of the best ways to see how your branch measures up.

Round Table Presentations (See Page 7 for information)



A History of Academic Excellence

Recognizing the need for four-year degree programs in the Bay County Florida area in the early 1970s, members of the local business community, Naval Coastal Systems Center, Gulf Coast Community College, Bay County School Board and Tyndall Air Force Base began lobbying for an institution of higher learning. Shortly after the community began lobbying, the Florida Board of Regents (BOR) instituted a plan to make higher education available to Florida citizens living in major population areas located beyond a reasonable commuting distance (50 miles) of a state-supported university.

In 1972, the BOR directed the University of West Florida to establish a center in Panama City. Classes began that summer with an enrollment of 65 elementary education students and a staff of two. Facilities for the center were located in the Bay County School Board Office Building and Gulf Coast Community College.

In 1976, the Bay County Commission purchased 17.5 acres located between Gulf Coast Community College and the waters of North Bay. The commission deeded the land to the State for use by the center. In 1981 the commission donated an additional 2.54 acres and three quadriplex buildings.

In the fall of 1982, the State Legislature and the BOR transferred administrative responsibility for the Panama City Center to Florida State University. Florida State Panama City began operating with six administrative and support staff, five resident faculty, 531 students, 11 degree programs and a 2 + 2 articulation agreement with Gulf Coast Community College. The agreement stated that Gulf Coast would provide lower-division courses and Florida State Panama City would provide upper-division and graduate programs. A similar agreement was established with Chipola Community College and Okaloosa Walton Community College, now known as Chipola College and Northwest Florida State College.

When Florida State University accepted responsibility for the Panama City campus, it was apparent that five resident faculty could not provide all the instructional support necessary to meet the demands of a new campus. The University realized that if educational quality and program consistency were to be maintained, it would be essential for the majority of the courses at Florida State University Panama City to be taught by regular faculty. So, a plan was developed to transport Tallahassee faculty the 100 miles to Panama City.

On June 23, 1983, ground breaking occurred for the \$9.1 million Phase I development of Florida State Panama City. The new facilities were formally dedicated on March 22, 1986. The administrative building was named in honor of Senator Dempsey J. Barron, who sponsored the bill that secured funds for the permanent location of a Florida State University facility in Panama City. The new campus facilities opened for students in January 1987. In March 1987, an additional 5.62 acres along the bay were deeded to the State for use by the campus. This donation brought the campus to its current size of 25.66 acres. A new conference center facility was completed in January 2000.



A 1998 Study Commission, comprised of key Florida State University administrators and area community leaders, reviewed the mission of Florida State Panama City. Among the recommendations put forth by the commission were the addition of daytime classes and programs and an increase in resident faculty. In the fall of 2000, full-time, daytime undergraduate programs began in the following disciplines: Electrical Engineering, Information Sciences, Elementary Education, Social Science Education, and Social Work. Since the campus' inception, programs were offered primarily in the evenings, catering to non-traditional students who work during the day. These new programs marked the addition of daytime programs. The addition of eight new resident faculty was essential in order to develop daytime programming.

Since 2000, FSU Panama City has grown to offer more than 30 degree programs with more than 30 resident faculty members.

In 2004-2006, the Florida Legislature approved construction funding for two new facilities to be constructed at Florida State Panama City: a \$7.9 million Administrative Services Center and a \$32 million Academic Center.

The 14,000-square-foot Administrative Services Center, completed in March 2007, houses the police department, postal services center, maintenance department and receiving area as well as the central utility plant for the entire campus.

The Academic Center (seen below) will accommodate significant growth in enrollment, approximately doubling the academic capacity of the campus. The three-story facility, in excess of 100,000 square feet, provides 21 general purpose classrooms, student seminar rooms, study and meeting rooms, a library and learning center, a 500-seat multi-purpose lecture hall/community room, and 10 academic laboratories in support of programs in criminology, civil and environmental engineering, computer science, electrical engineering, advanced scientific diving and underwater crime scene investigation. Groundbreaking for the Florida State Panama City Academic Center was held in January 2007. The Academic Center was formally dedicated the Alfred P. and Mamie V. Holley Academic Center on January 21, 2009. The Holley Academic Center was named in recognition of Russell C. Holley's naming gift in honor and memory of his parents.



Thank You to the NABCA Volunteers!

NABCA Executive Committee Members

President - Ken Shaw, *Florida State University Panama City*

Immediate Past President - Christine Quinn, *University of Wisconsin-Extension*

Vice President/President-Elect - Craig Johnson, *Jefferson Community College*

Secretary-Treasurer - Brenda Harms, *Stamats, Inc.*

Margaret Badgley, *Central Washington University*

Charles Bird, *Ohio University*

Dan Evans, *Ohio University Regional Campuses*

Cyndie Hammond, *Lewis-Clark State College*

Ed Huckeby, *Northeastern State University, Broken Arrow*

Cecelia H. Rivers, *University of Central Florida Western Regional Campuses*

David Williams, *University of Connecticut-Greater Hartford Campus*

Program Committee Members

Chair - Cecelia H. Rivers, *University of Central Florida Western Regional Campuses*

Donna L. Clevinger, *Mississippi State University Meridian Campus*

Joyce Gillie-Gossom, *University of West Florida Emerald Coast*

Brenda Harms, *Stamats, Inc.*

Jennifer Pierceall Herman, *Fremont Campus-Pueblo Community College, Colorado*

Marsha McCormick, *Joliet Junior College*

Ken Shaw, *Florida State University Panama City*

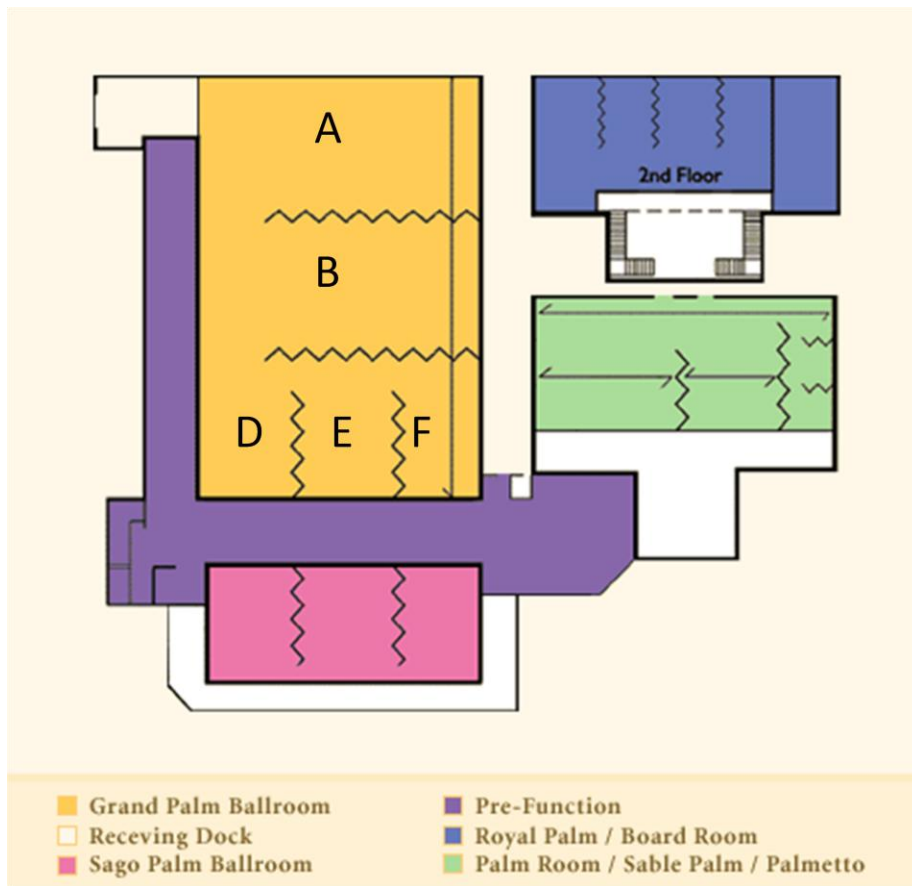
NABCA Conference Committee

Conference Co-Chairs

Ken Shaw, *Florida State University Panama City*

Cecelia H. Rivers, *University of Central Florida Western Regional Campuses*

Edgewater Beach Resort Conferencing Center Floor Plan



Wednesday April 15

1:00 pm - 5:00 pm Registration

5:00 pm - 7:00 pm Reception

6:00 pm Welcome & New Gulf Coast Choir Program

7:00 pm Dinner on Your Own

Thursday April 16

7:00 am - 8:30 am Registration

7:30 am - 8:30 am Breakfast Buffet

8:30 am - 9:00 am Conference Welcome

9:00 am - 10:30 am Arthur Criscillis Keynote Address

Key Concepts in Successful Fundraising

10:45 am - 11:45 am Breakout Sessions

12:00 pm - 1:00 pm Lunch

1:15 pm - 2:15 pm Breakout Sessions

2:30 pm - 3:30 pm Round Table Sessions

- **Partnerships Between Community Colleges and Universities**
- **Campus Safety and Security**

3:30 pm - 6:00 pm Free Time

6:00 pm - 8:00 pm Luau

Friday April 17

7:30 am - 8:15 am Breakfast Buffet

8:15 am - 8:45 am NABCA Business Meeting

8:45 am - 9:30 am Travel to Florida State University Panama City

9:30 am - 11:00 am David Harrison Keynote Address

The Power of Partnerships

11:15 am - 12:15 pm Breakout Sessions

12:15 pm - 1:30 pm Lunch

1:45 pm - 2:45 pm Breakout Sessions

3:00 pm - 4:00 pm Round Table Sessions

- **Partnerships Between Community Colleges and Universities**
- **Campus Safety and Security**

4:00 pm Farewell Refreshments